



#### Strategic Resource Allocation

Process Update
Time line

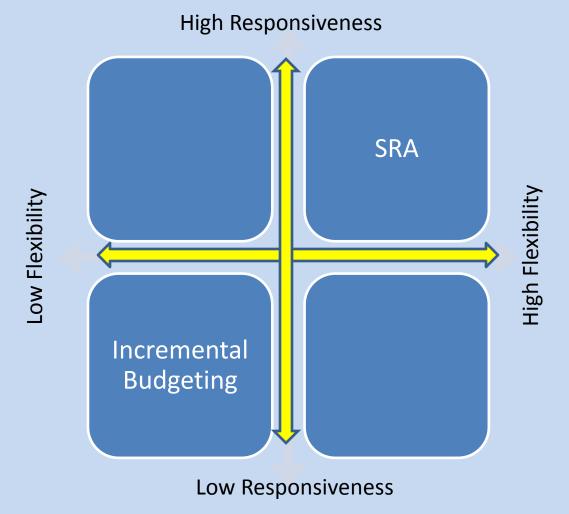
#### FY 2012 Budget Status

- \$8 Million Shortfall
  - Unresolved FY11 gap
  - Collective Bargaining increases
  - Loss of stimulus Funding
- Increase rates and state funding for the ATMC reduced the shortfall somewhat
- There is little chance that state funding will increase in the immediate future

#### STRATEGIC RESOURCE ALLOCATION — (SRA)



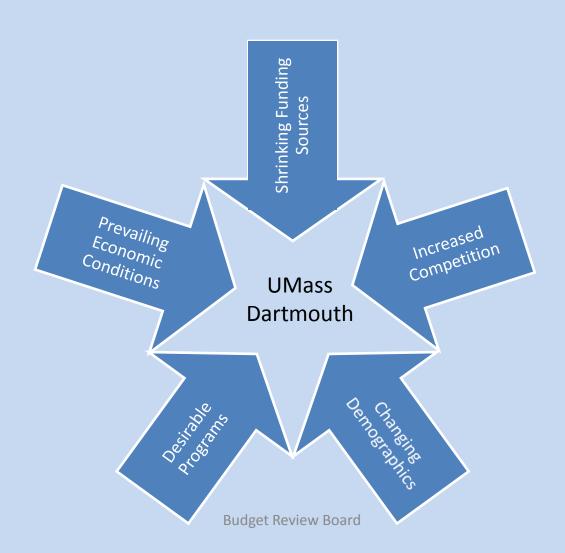
#### SRA – Qualitative Attributes



#### SRA – Process Overview



### SRA - So Why Now?



10/31/2011

#### **SRA Timeline: FY11 - Conceptual Development**

- Begin conversations about SRA
- Discuss SRA application with other Higher Ed Institutions
- Identify prospective SRA Committee members
- Develop standard reports to outline funding history
- Develop a package to report budget

## SRA Timeline: FY11 - Conceptual Development (contd.)

Grow Enrollment

- Senior Enrollment Team
- Retention and Yield Task force / Analysis
- Identified Program Initiatives (CRM, Mapworks, CAS)

# **SRA Time Line:** FY12 - Develop the Financial Structure

- Identify key schedules to summarize university budget
- Define Revenue Structure / base

## SRA Time Line: FY12 - Develop the Financial Structure

FY2012 Budget Book – Index Handout

# SRA Time Line: FY12 - Develop the Financial Structure

- Understand business units and funding needs
- Define each business unit/organization to understand the "lay of the land" financially and to identify the link to strategic goals
  - Administration
  - Academic Affairs
  - Auxiliaries
- Quantitative Evaluation that will serve as the basis for a focused qualitative discussion for each unit
  - Spreadsheet format

## SRA Time Line: FY12 - Develop the Financial Structure (contd.)

- Identify the appropriate measures that get us closer to a "Balanced Scorecard" to present a more holistic approach to managing the organization.
  - set realistic targets
  - provide accountability
  - measure outcomes and compare performance to peers
- Input from Quantitative Exercise

# SRA Time Line: FY13 (Year<sub>1</sub>)- Zero Based Budgeting

- Delineate base funding and strategic investments
- Evaluate and redefine base funding; aligning with strategic direction /plan

### **SRA Time Line: FY14 - FYX Maintenance Mode**

 - Strategic Resource Allocation should follow same cycle as Strategic Plan.